

Grand Rounds in the 21st Century: Fixing the Historical Model While Learning Novel Approaches to CME

Moving from **Passive** to **Active**

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Presenters

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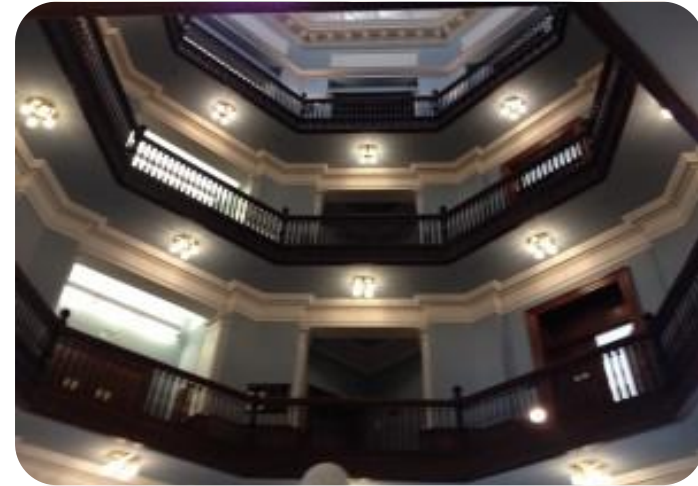
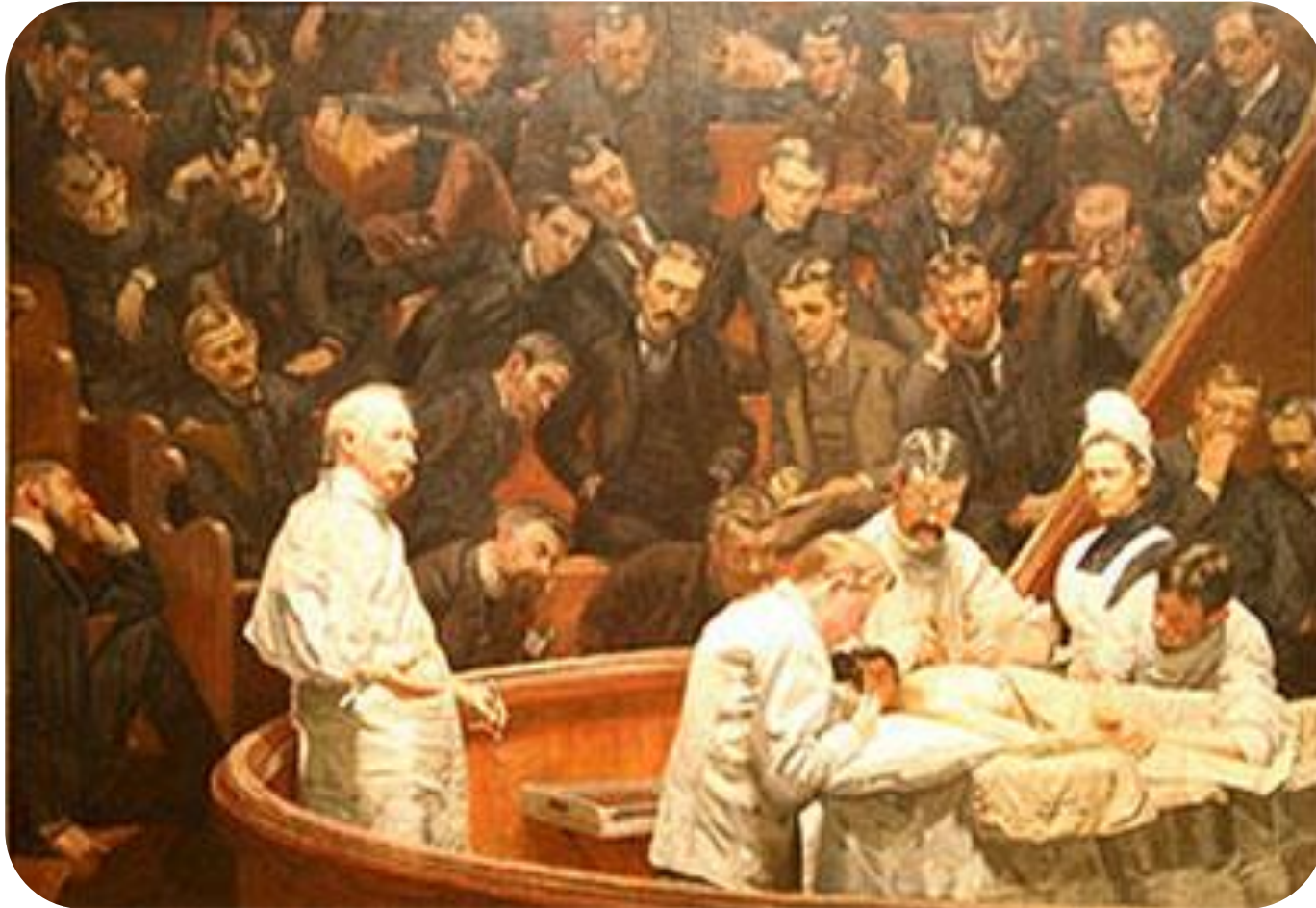
Key themes for today

Massive Market Forces are Driving Transformation in CME.

We will explore:

- History of Grand Rounds
- Two new models of learning in CME: Moving from passive to active
- How new models of learning can align clinical quality improvement with CME activities

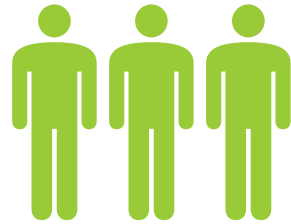
William Osler, the first professor of medicine at Johns Hopkins started giving Grand Rounds in 1889.



The more it changes....

The push to reform CME is not new. Efforts to remove perceived commercial influences from sponsored CME events have decreased the amount of commercially funded CME in academic medicine. Attempts to make CME more interactive have resulted in classes that incorporate innovative simulated learning. **But by and large, CME, and especially Grand Rounds remains rooted in an older tradition.**

People Moved and Gained Power



Physical

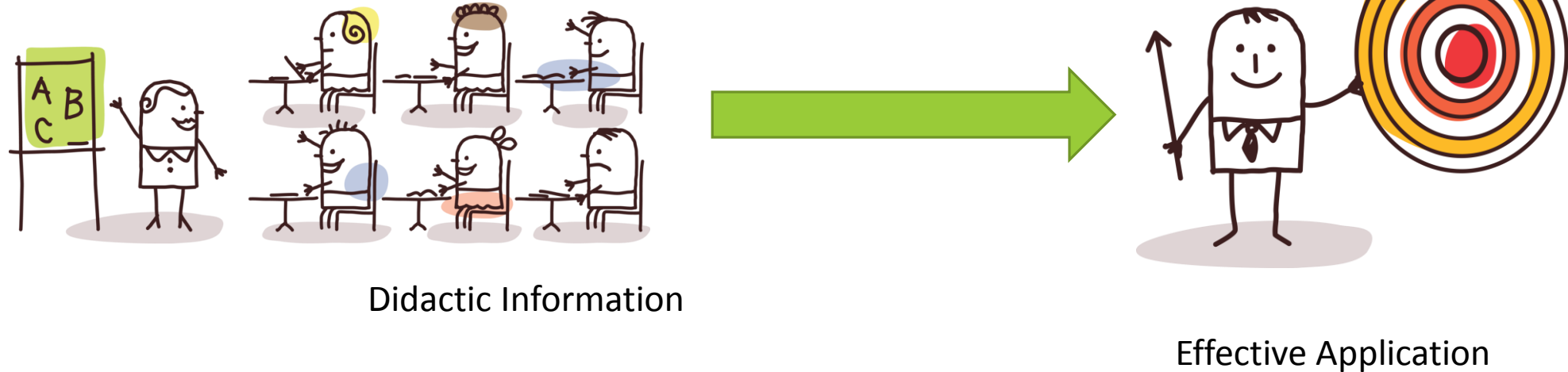


Virtual

Communication channels have changed



Meaningful **behavior change** (moving from *Passive* to *Active*) Requires **New Thinking & New Tools**



Beyond the Four Walls:

What are some new models of learning in Grand Rounds?



The core components of any learning endeavor are knowledge, comprehension, application, analysis, synthesis and evaluation.

Bloom's Taxonomy; Bloom et al, *Taxonomy of Educational Objectives, Handbook I: The Cognitive Domain*. New York: David McKay Co Inc. 1956.

Andragogy assumptions

1. Adult learners require a reason to learn a particular task, skill or piece of information – **relevance** is important
2. **Self-motivation** and responsibility drive learning
3. Each adult learner has different experiences, therefore **one size does not fit all**
4. Most adults have developed their skills to focus on **problem-based or task-based learning**

Knowles, M. S. (1968). **Andragogy, not pedagogy**. *Adult Leadership*, 16(10), 350–352, 386.

The ultimate goal

To go beyond simply issuing certificates of attendance to physicians and instead move toward helping them demonstrably improve their performance.

New models of learning

1. Problem-based learning
2. The flipped classroom/live group discussion format



Making it realistic so that it can be meaningful and applicable.

Problem-based learning

The UCSF Practice Inquiry

1. Clarify and agree working definitions and unclear terms and concepts.
2. Define the problems; agree which phenomena need explanation.
3. Analyze the problem (brainstorm).
4. Arrange possible explanations and working hypotheses.
5. Generate and prioritize learning objectives.
6. Research the learning objectives.
7. Report back, synthesize explanations, and apply newly acquired information to the problem

PBL benefits....andragogy revisited

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2. Each adult learner has different experiences, therefore **one size does not fit all**
3. Most adults have developed their skills to focus on **problem-based or task-based learning**

Suggested Reading

1. Sommers, L., Launer, J. Clinical Uncertainty in Clinical Care: The Challenge of Collaborative Engagement. Ed. 1. 2014. Springer-Verlag, New York.
2. Spencer, J.A. & Jordan, R.K. (1999). Learner-centered approach in medical education. British Medical Journal, 318, 1280-1283.
3. Sample PBL workbook used in a medical school in Australia:
http://www.nd.edu.au/__data/assets/pdf_file/0019/125614/MED100-PBL-Booklet-for-Students.pdf

The Flipped Classroom

Online
learning/live
group
discussion

A mixture of direct instruction and constructivism: students who may have missed the event can keep up because they can watch the videos at any time.

Presentation time, previously used by the presenter to deliver the lecture, is now used for application of the knowledge, problem solving, and practical experience.

“A better way to learn and teach is for the student to watch the video, listen to the podcast and read the blogpost even before the teaching session begins.” - Nickson


The Flipped Classroom

Online
learning/live
group
discussion

“But in an era with a perfect video-delivery platform — one that serves up billions of YouTube views and millions of TED Talks on such things as technology, entertainment, and design — why would anyone waste precious class time with lecture?”

—Prober and Heath

Prober, C.G., Heath, C. (2012). **Lecture Halls without Lectures-A Proposal for Medical Education.** NEJM. 366(18): 1657-1659. .



"I don't think the Doctor will be able to see any more patients today!"

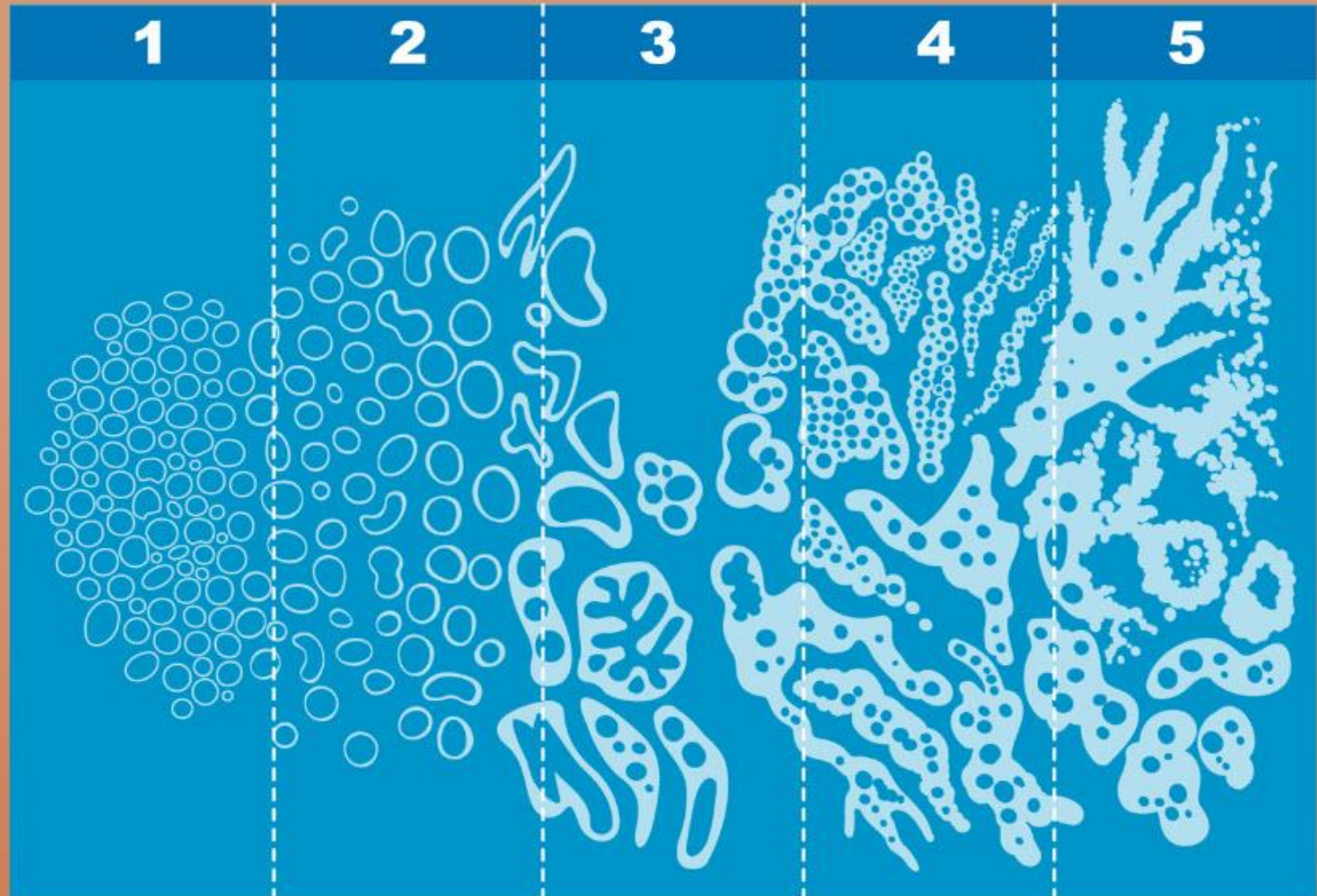
“Flipping” the Grand Rounds Model to bring the patient to the physician...

Flipped classroom benefits

- Efficiency
- Reproducible, scalable, and customizable content
- Student centered content
- Increased student to teacher interaction
- Increase student and student interaction
- Students assume the responsibility for learning

Prostate Cancer

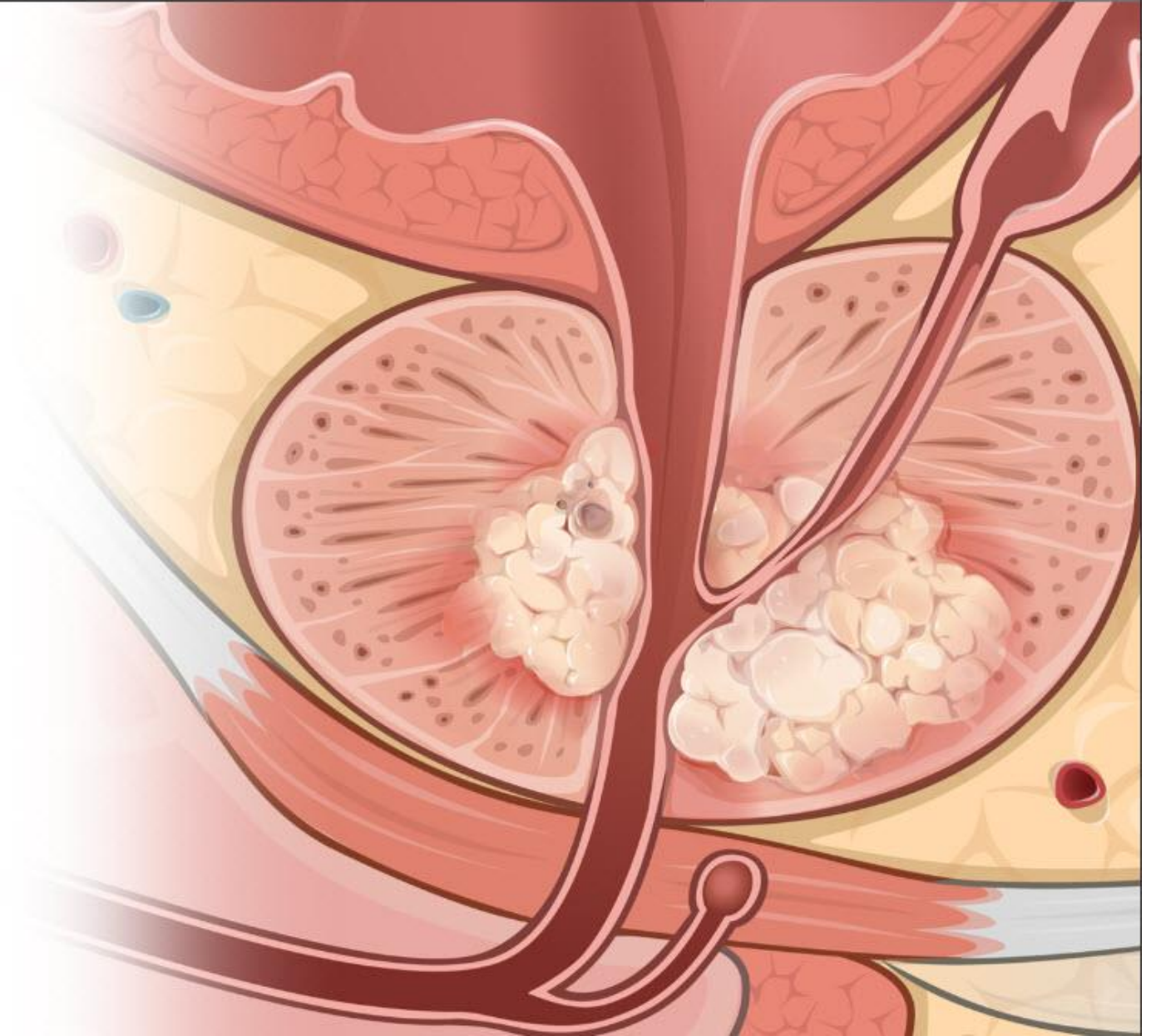
Philip Kantoff MD ,
Dana-Farber Cancer Institute,
Professor of Medicine,
Harvard Medical School



Gleason Score



Risk Factors

- Male Gender
- Aging 
- Race and Ethnic Background 
- Dietary Factors 
- Genetic Factors 





Risk Factors

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Further Reading: Risk Factors

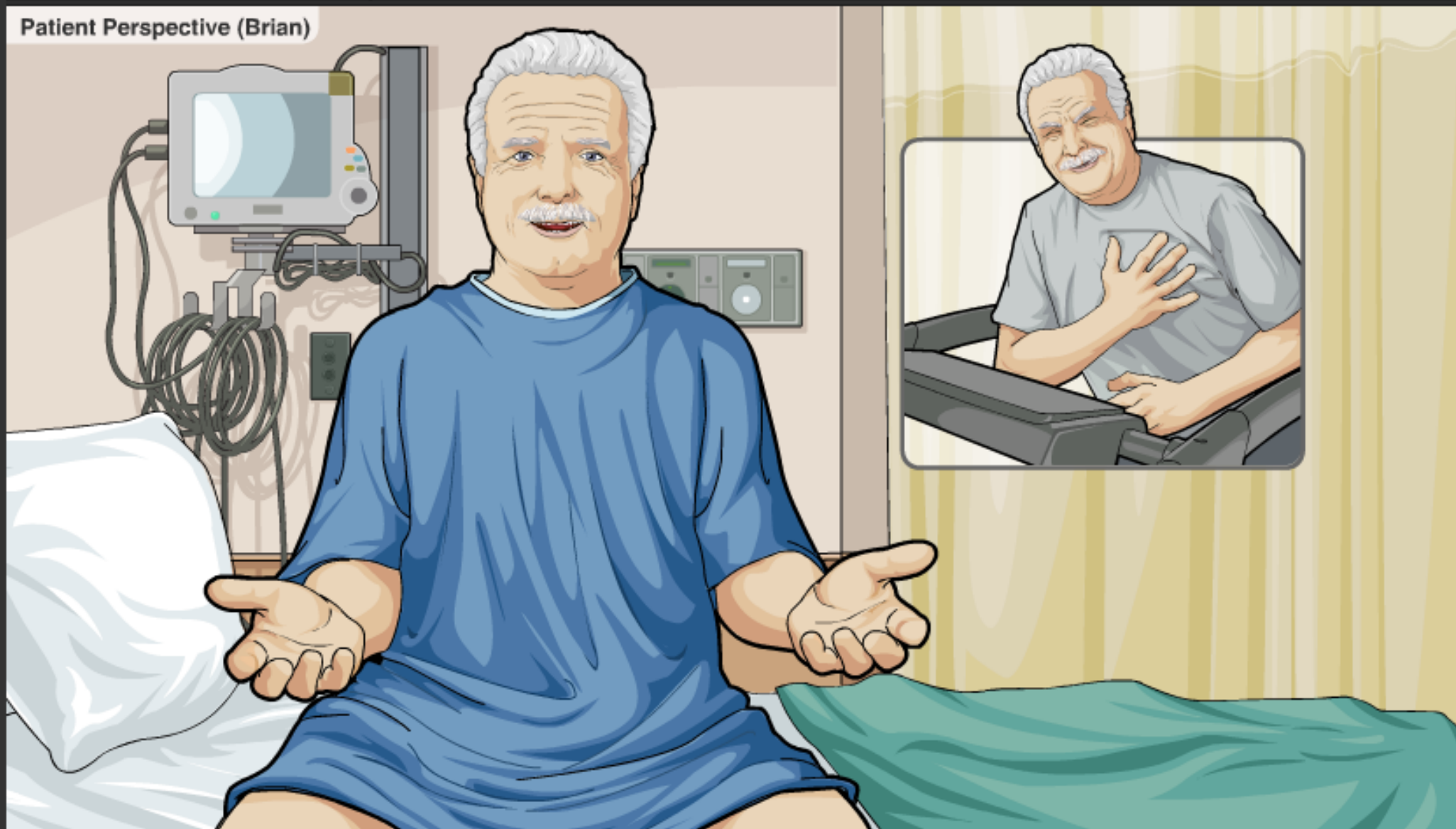


For more information on prostate cancer risk factors that can provide insight on treatment and prevention of the disease, consult the following supplemental reading:

Patel AR, Klein EA. Risk factors for prostate cancer. Nat Clin Pract Urol. 2009;6(2):87-95.

Brian's Precatheterization Preparation

Patient Perspective (Brian)



00:09 / 01:17



41 of 55





Ethan's parents

Normal appearance in the first year of life.



Navigation bar for the first video player. It includes icons for a list, document, and ABC, followed by a question mark, a speaker icon, a chat icon, and a play/pause button. The progress bar shows 00:09 / 01:57. The current slide is 9 of 22. A 'Patient's Chart' icon is on the right. Below the bar are thumbnails for 'Ethan at Age 6', 'Dr. Greenberg', 'Dr. Aida', and 'Cameron and Sara'.



Second video player showing a woman with glasses and a black blazer sitting at a desk, writing on a document. A laptop is open to her right. A window in the background shows a city skyline. A text box on the right says 'The DSM-IV-TR Diagnostic Criteria for Autistic Disorder'. The navigation bar at the bottom is identical to the first player, showing 00:11 / 02:41 and 11 of 22. The 'Patient's Chart' icon is also present.

Suggested Reading

1. Flipping the Medical Classroom, August 15, 2012 by Chris Nickson.
<http://iteachem.net/2012/08/flipping-the-medical-classroom/>.
Accessed October 3, 2015.
2. Prober, C.G., Heath, C. (2012). Lecture Halls without Lectures-A Proposal for Medical Education. NEJM. 366(18): 1657-1659. PubMed PMID: [22551125](#).
3. Lambert, C. (2012). Twilight of the Lecture. Harvard Magazine. Mar-Apr. 23-27. <http://harvardmagazine.com/2012/03/twilight-of-the-lecture>. Accessed October 5, 2015.
4. Hodges, B.D. (2010). A Tea-Steeping or i-DocModel for Medical Education? Acad. Med. 85(9): S34-S44. PubMed PMID: [20736582](#).

Beyond the Four Walls:

How will new models of learning align clinical quality improvement with CME activities?



A PBL Success Story

- In 2011, at the University of Kansas Hospital, the incidence of venous thromboembolism (VTE) was unacceptably high.
- The group examined 300 cases and identified the causes it believed led to the complication.
- The team developed an education plan centered on identifying risk factors for VTE and diagnosing and treating the condition. Small-group sessions complemented didactic learning, and physicians carried “badge buddies,” which listed the risk factors for VTE. Nurses were trained to work with physicians to prevent and detect VTE, and pharmacists assisted physicians by risk-assessing admitted patients.
- Result: Incidence of VTE dropped by 35%

A black and white photograph of a person in athletic wear stretching on a concrete bridge railing. The person is leaning forward, holding their foot with both hands. The bridge has a decorative railing with vertical slats. In the background, a winding road curves through a valley, leading towards a large lake. The surrounding landscape is hilly and forested, with mountains visible in the distance under a clear sky.

Change is an imperative. **Let's move it forward.**